

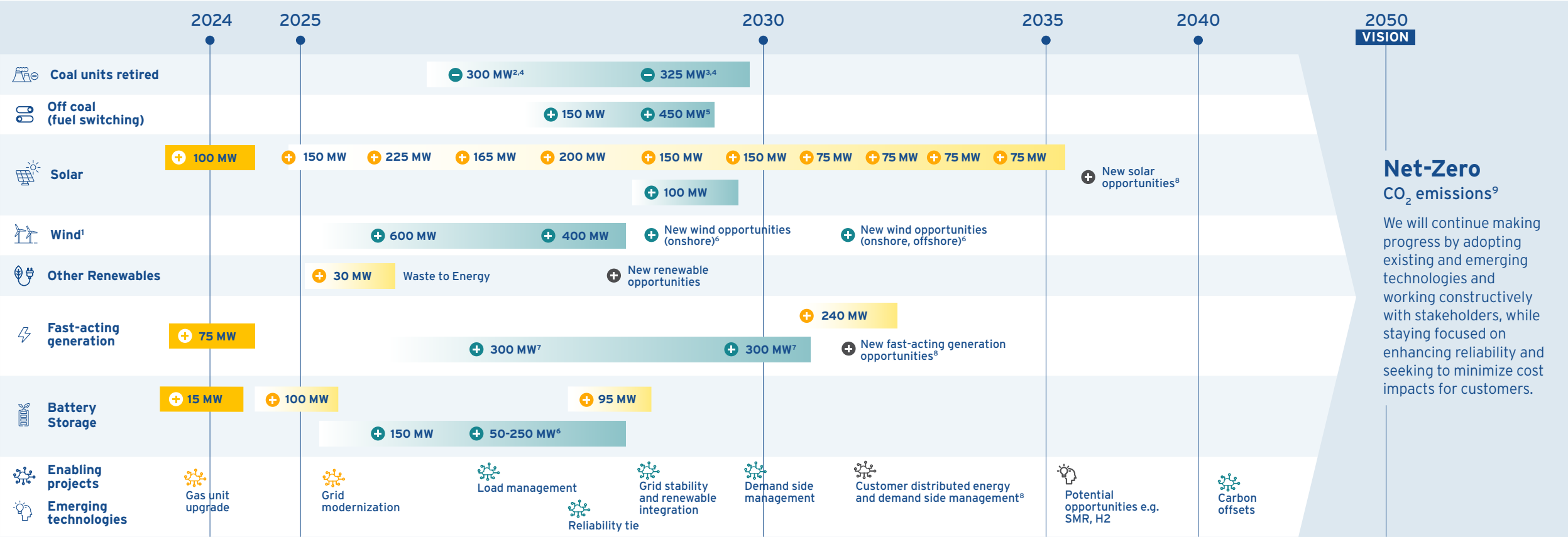
# Net-Zero Roadmap

Emera continues to be responsive to government-mandated climate targets and customer interests within the framework of an affordable and reliable energy system.

The net-zero planning roadmap is a summary highlighting recently completed and in-progress projects and planned investments outlined in *NSP's Path to 2030 (2024 Update)*<sup>12</sup> and integrated resource plans, and TEC's ten-year site plans.

To proceed, projects contemplated for the future must prove to be cost effective investments that support customer reliability and affordability priorities.

Note that some projects are not in Emera's direct control (i.e. independent power producers).



● Nova Scotia Power projects/opportunities

● Tampa Electric projects/opportunities

● Nova Scotia Power / Tampa Electric common projects/opportunities

1 Encompasses provincial procurement programs and other independent power purchase agreements.

2 A total of two 150 MW units. Please note an error in our Net-Zero Roadmap (published on May 21, 2025) which noted an extra 150MW coal unit which has been removed from the diagram.

3 A total of two units (160 MW and 165 MW).

4 Timing of coal unit retirements is contingent on replacement capacity being available from the NSIESO

5 A total of three 150 MW units

6 Actual size of additional battery and wind capacity and timing of battery/wind capacity additions will be determined by the NSIESO

7 Capacity conversion

8 With respect to NSP, new projects would be procured by the NSIESO

9 Emera's Net-Zero Roadmap is focused on NSP and TEC and captures 93 per cent of our Scope 1 CO<sub>2</sub> emissions

This roadmap is subject to change and matters beyond our control and is dependent upon decisions of, and/or support from, others including governments, regulators, independent system operators, independent power producers, interconnected utilities, partners, investors, customers and Indigenous communities. We will only proceed with forward-looking investments where we can demonstrate to the satisfaction of regulators that such investments are prudent and the most cost-effective solution for utility customers within the applicable legislative and regulatory regimes.

12 NSIESO will be taking over responsibility for energy resource planning from NSP in the next few years.